



**Executive Board  
Annual Session**

Rome, 7–11 June 2010

## EVALUATION REPORTS

### Agenda item 7

*For consideration*

**E**

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### MANAGEMENT RESPONSE TO THE RECOMMENDATIONS OF THE SUMMARY EVALUATION REPORT TIMOR-LESTE PRRO 103881

**Assistance to Vulnerable Populations**

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# NOTE TO THE EXECUTIVE BOARD

**This document is submitted to the Executive Board for consideration**

The Secretariat invites members of the Board who may have questions of a technical nature with regard to this document to contact the WFP staff focal points indicated below, preferably well in advance of the Board's meeting.

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## BACKGROUND

1. This document presents the Secretariat's detailed response to the recommendations of the evaluation of protracted relief and recovery operation (PRRO) 103881 in Timor-Leste.
2. The Secretariat takes note of the evaluation recommendations and will take action to ensure sustainable funding and improved government capacity to manage food assistance programmes.
3. The Secretariat advocates joint resourcing by the Government and donors and actions to enhance the Government's capacity to manage the programmes after hand-over.

## MANAGEMENT RESPONSE TO THE RECOMMENDATIONS OF THE EVALUATION OF THE WFP TIMOR-LESTE PRRO 103881

Recommendations	Action by	Management response and action taken	Implementation deadline
1. Continue to advocate with donors and the Government for funding for PRRO 103881: current resources are insufficient for completion and the Government is not yet able to take responsibility for food security.	Country office	<p>Agreed. WFP has proposed a joint resourcing model for 2010–2013 to the Government and donors that involves greater government responsibility for funding, with donors contributing less in proportion. At the end of 2013, all responsibilities will be assumed by the Government.</p> <p>Meetings are taking place with government officials at the highest levels and with donor representatives.</p>	June 2010
2. Continue WFP's presence with a further PRRO that focuses on enhancing government capacity development to manage food security and nutrition, and consider ways of supporting the Government in food security issues in the long term; some form of funding to support capacity development should be provided; pending improved capacity, food-based programmes should continue.	Country office	<p>Agreed. A new two- or three-year PRRO will be designed in May/June 2010. The types of food-based activities will depend on the outcome of the discussions on the proposed joint resourcing model. The main component will be a strong government capacity enhancement programme that will include continued assistance for the Government in establishing a food security monitoring and response system; separate funding will be required for this.</p>	June 2010
3. Improve the supply chain by: i) developing warehouses at extended delivery point (EDP) sub-offices; ii) pre-arranged deliveries to final delivery points (FDPs); iii) better storage at schools and MCHN centres; iv) abandonment of alternative distribution points (ADPs); and v) direct contracting of Oecussi transporters.	Country office	<p>Partly agreed: i) new EDPs were identified for the Maliana and Baucau sub-offices; rehabilitation of stores at EDPs was not possible because of insufficient funding; ii) and iii) improved storage at FDPs is considered for funding under the current logistics Special Operation (SO) 10797; iv) the ADP option is kept to a minimum; v) a transporter based in Oecussi was contracted in September 2009.</p>	August 2010
4. Make an inventory of the current logistics structure and propose improvements.	Country office	<p>Agreed. A logistics capacity assessment was conducted in October 2009. The SO addresses the issue of storage facilities at final distribution points in schools, clinics and health posts.</p>	August 2010
5. Support the development of a government logistics team that could be inter-ministerial or based in the Ministry of Social Security.	Country office	<p>Agreed. The Government is unlikely to approve or to be able to operate an inter-ministerial logistics team. Under the SO, WFP will develop the logistics capacity of the ministries of education, social solidarity and health.</p>	August 2010 with transfer to new PRRO
6. Develop the capacities of monitors in all food-based programmes through further training.	Country office	<p>Agreed. In November/December 2009 and February/March 2010, food security and nutrition training was given to all food monitor assistants (FMAs) and government counterparts at the district level.</p> <p>Training on a monitoring and evaluation database and data-flow system for FMAs is planned for the second quarter of 2010</p>	Completed  June 2010

## MANAGEMENT RESPONSE TO THE RECOMMENDATIONS OF THE EVALUATION OF THE WFP TIMOR-LESTE PRRO 103881

Recommendations	Action by	Management response and action taken	Implementation deadline
7. Develop School Meals Programme (SMP) hand-over strategies and increase technical capacity in the country office to further develop the capacity of the Ministry of Education, including providing support with up-to-date knowledge of SMP.	Country office	<p>Agreed. WFP's proposed resourcing model (see recommendation 1) will allow progressive and responsible hand-over of SMP in all its aspects. Should the model not be accepted, SMP will no longer be part of WFP's assistance in Timor-Leste.</p> <p>If funding allows, WFP will continue to develop capacity in the Ministry of Education under the ongoing SO.</p> <p>Capacity development through the Brazilian Trust Fund is continuing; the school feeding consultant resumed work at the Ministry of Education in January 2010.</p>	2011–2013  End of PRRO (August 2010)
8. Support the piloting of the Ministry of Education's planned local food procurement for SMP, and support scaling-up of local procurement if it is feasible as a national strategy.	Country office	The Government and various development partners are increasing food production, but seasonal surpluses are currently insufficient for commercial purposes. The planning and logistics capacity of the Ministry of Education and its district-level structure is inadequate at this stage. WFP will work with the ministry if required to set up systems for decentralized procurement.	2011 - 2013
9. Align MCHN with the actions proposed in Annex 5G of the full evaluation report, and discontinue SMP for children aged 24–59 months.	Country office	Agreed. The country office will liaise with the Ministry of Health and propose the discontinuation of supplementary feeding for children aged 24–59 months with a view to implementation under the new PRRO.	June 2010
10. Advocate with communities and local authorities to increase the number of projects that directly improve production of valued assets to ensure maintenance, and seek technical assistance for implementation.	Country office	FFW/A activities were suspended from early 2010 because resources were unavailable. Resumption of FFA under the new PRRO will be decided during the preparation process.	June 2010